

For the period ended December 31, 2024

Efficiency Manitoba Inc.

Statement of Financial Position

As at December 31 (unaudited), with comparative information for 2023 / 2024

	2024 / 2025	2023 / 2024		
Financial assets:				
Cash	\$ 3,698,899	\$	5,005,133	
Accounts receivable and accrued revenue	10,967,806		11,386,766	
	14,666,706		16,391,899	
Financial Liabilities:				
Accounts payable and accrued liabilities	14,905,308		14,224,939	
Deferred revenue	226,435		3,064,216	
	15,131,742		17,289,155	
Net debt	(465,036)		(897,256)	
Non-financial assets:				
Tangible capital assets	743,823		1,003,043	
Prepaid expenses	465,036		897,256	
	1,208,859		1,900,299	
Accumulated surplus	\$ 743,823	\$	1,003,043	
Accumulated surplus is comprised of:				
Invested in tangible capital assets	\$ 743,823	\$	1,003,043	

Statement of Operations and Accumulated Surplus Q3 ended December 31 (unaudited), with comparative information for 2023 / 2024

	2024 / 2025 nnual Budget	2024 / 2025 Actual		2023 / 2024 Actual	
Revenue:					
Contributions	\$ 76,428,286	\$ 46,931,377	\$	38,586,023	
Interest Income	175,000	146,197		151,181	
	76,603,286	47,077,573		38,737,204	
Expenses:					
Salaries and benefits	9,648,567	7,530,516		6,245,041	
Customer incentives	50,759,959	31,209,065		25,280,101	
Contracted services and program delivery	10,953,962	4,848,051		3,989,745	
Regulatory expense	-	19,417		62,191	
Rent	411,800	321,021		310,483	
Other expenses	4,828,998	3,149,503		2,849,644	
	76,603,286	47,077,573		38,737,204	
Surplus for the period before the undernoted	-	-		-	
Manitoba Hydro contributions related to capital	50,000	39,084		61,239	
Amortization expense	(316,290)	(236,757)		(247,029)	
Surplus (deficit) for the period	(266,290)	(197,672)		(185,790)	
Accumulated surplus, beginning of year		941,495		1,188,833	
Accumulated surplus, end of period	 	\$ 743,823	\$	1,003,043	

Efficiency Manitoba Inc. Statement of Cash Flows Q3 ended December 31 (unaudited), with comparative information for 2023 / 2024

	2024 / 2025	2023 / 2024
Cash provided by (used in):		
Operating transactions:		
Surplus for the period	\$ (197,672) \$	(185,790)
Amortization of tangible capital assets	236,757	247,029
Change in non-cash operating working capital:		
Accounts receivable and accrued revenue	11,738,910	11,080,825
Prepaid expenses	476,731	(577,177)
Accounts payable and accrued liabilities	(9,887,660)	(10,568,938)
Deferred revenue	226,435	3,064,216
	2,593,500	3,060,165
Capital transactions:		
Additions to tangible capital assets	(39,085)	(61,239)
Decrease in cash	2,554,415	2,998,926
Cash, beginning of year	1,144,484	2,006,207
Cash, end of period	\$ 3,698,899 \$	5,005,133

Efficiency Manitoba Inc. Notes to Financial Statements Q3 ended December 31, 2024

General:

The Efficiency Manitoba Act was proclaimed on January 24, 2018. The Act established a Crown corporation without share capital, Efficiency Manitoba Inc. (the "Corporation"). The Board of Directors of the Corporation was appointed May 16, 2018. The Corporation commenced operations effective April 1, 2020.

The mandate of Efficiency Manitoba Inc. is to:

- * Implement and support demand-side management initiatives to meet savings targets and achieve any resulting reductions in greenhouse gas emissions in Manitoba;
- * Achieve additional reductions in the consumption of electrical energy or natural gas if the reductions can be achieved in a costeffective manner;
- * Mitigate the impact of rate increases and delay the point at which capital investments in major new generation and transmission projects will be required to serve the needs of Manitobans; and
- * Promote and encourage the involvement of the private sector and other non-governmental entities in the delivery of its demand-side management initiatives.

The Corporation is exempt from income taxes under *The Income Tax Act*.

In recognition of the benefits received by Manitoba Hydro from the efforts of the Corporation, Manitoba Hydro is responsible for funding operations of the Corporation pursuant to legislation. The Corporation is therefore economically dependent on Manitoba Hydro for continued operations.